

**Kenneth E. deGraffenreid**  
**Principal Deputy**

Kenneth E. deGraffenreid, previously the DUSD (Policy Support), was the principal advisor and assistant to the USD for Policy and the Secretary of Defense in the development of overall defense policy in a number of sensitive areas including release of classified military information and material to foreign governments, NATO security, emergency planning and preparedness policy and crisis management, as well as special and sensitive activities. His organization also provided automation, and organization and management support for the USD Policy office.

Mr. deGraffenreid was a Professor of Intelligence Studies at the Institute of World Politics and was Vice President of National Security Concepts where he directed intelligence and defense policy and program analysis support to the government in information operations, counterintelligence, and specialized security programs. From 1991 to 1994, Mr. deGraffenreid was a Senior Vice President with JACOR, a defense contractor, working in the areas of intelligence and security, verification, counterproliferation, strategic offensive and defensive analysis, operations security, and special operations.

During the previous Bush Administration, Mr. deGraffenreid was a consultant to the White House's Office of Science and Technology Policy, the USD for Policy, and the President's General Advisory Committee on Arms Control. He also headed deGraffenreid Associates, Inc., and served as a Senior Scholar at the National Institute for Public Policy.

During the Reagan Administration, Mr. deGraffenreid served as Senior Director of Intelligence Programs and Special Assistant to the President for National Security Affairs. In this capacity, he assisted in evaluating and coordinating a broad range of intelligence, counterintelligence, security countermeasures, space policy, arms control, strategic nuclear, and command, control and communication issues coming before the President. He also served as Deputy Director of a sensitive senior level planning activity within the Office of the Secretary of Defense.

From 1977 to 1981, Mr. deGraffenreid served on the professional minority staff of the Senate Select Committee on Intelligence. In addition to legislative work, he conducted a comprehensive study of the security implications of Soviet intelligence activities directed at U.S. arms control monitoring capabilities. Following the election of President Reagan in 1980, he participated on the Transition Team at the Central Intelligence Agency and in drafting the new administration's program for intelligence reform.

Mr. deGraffenreid served in the U.S. Navy and the Naval Reserves as a naval aviator and intelligence officer before retiring as a Captain. He is a 1967 graduate of Purdue University and earned an M.A. in National Security Studies and International Relations from Catholic University where he completed all but the dissertation for the Ph.D.